### **Agile Enterprise Analytics**

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#### eBay Inc Overview

Pierre Omidyar founded eBay on a simple idea: People are basically good. This fundamental belief created a completely new kind of marketplace, forever transforming e-commerce. Today our values continue to guide how we do business and connect buyers and sellers around the world.



#### eBay Inc Overview



With more than 88 million active users globally, eBay is the world's largest online marketplace, where practically anyone can buy and sell practically anything. With a diverse and passionate community of individuals and small businesses, eBay offers an online platform where millions of items are traded each day.



With more than 75 million active registered accounts worldwide, PayPal is the faster, safer way to pay and get paid online. Available in 190 markets and 19 currencies around the world, PayPal enables global e-commerce by making payments possible across different locations, currencies, and languages.



#### eBay Inc Overview



Newsweek Ranks eBay Inc. One of the Greenest Companies in America - Newsweek magazine ranks eBay Inc. as one of the top green companies in America – coming in at No. 76 on the list of the 500 largest corporations in the United States.



eBay Inc.: The Most Trusted Company for Privacy - eBay tops the list of the "Most Trusted Companies for Privacy" in the 2009 consumer study commissioned by TRUSTe and Ponemon Institute, a privacy and information security research company. In 2008, eBay Inc. ranked in the top five.



eBay Inc. confidential

eBay Inc. Recognized by the President of the United States - eBay Inc. was awarded the 2007 National Medal of Technology and Innovation, becoming the first Internet company to receive the prestigious award. The medal is presented annually to companies and individuals by the President of the United States during a ceremony at The White House.



Every Second – in over 50,000 Categories





## eBay **Analytics** Technology Highlights

>50 TB/day of new, incremental data >100k data elements

>150^10 new records/day

>50 PB/day

>50k chains of logic >500

business users & analysts

Active/Active

turning over a TB every 5 seconds

24x7x365
Always online

Millions of queries/day

99.98+% Availability

Near-Real-time

## **eBay Analytics Core**







#### **Analytics Customers**

Trading Search Fraud Site Analytics Finance Technology BUs

#### **Self Service & Visualization**

Analytics as a Service (AaaS) 2.0

**Data Platform (EDW/High Density)** 

## **Design for the Unknown**

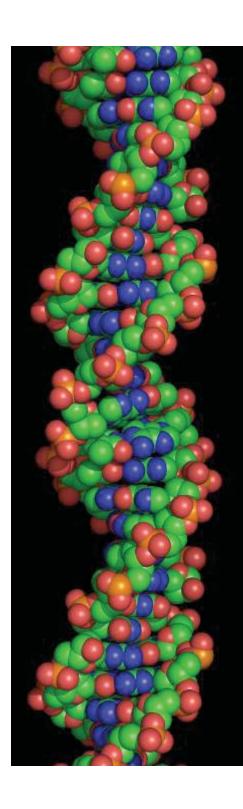
>85% of eBay analytical workload is NEW & Unknown

**Exploration** is the core of an analytical company

The metrics you know are 'cheap'

The metrics you don't know are expensive but also high in potential ROI

Design **can't be static** or dependent on specific questions or dimensions



# **Analytics DNA**

Embedded in our daily life

Bottoms-up & Tops-down

Think and Live Analytics

# **Always**

But know when do avoid Analysis Paralysis!

### Types of Analytics at eBay

Basically measure anything possible - A **few** examples:

Trust & Buyer Marketing Finance Experience Safety Technology Information Customer Loyalty Operations Security Service Seller User Infrastructure Finding **Behavior** Experience ebY eBay Inc. confidential

Finding

Infrastructure

**Behavior** 

Experience

Seller

### **Key Performance Indicators**



Align individual and departmental performance objectives with corporate goals



### **KPI Example: Technology Operations**

**Parallel Efficiency** – (simplified) The effectiveness of distributing large amounts of workload over pools and grids of servers.

100% is GOOD Less than 70% is BAD

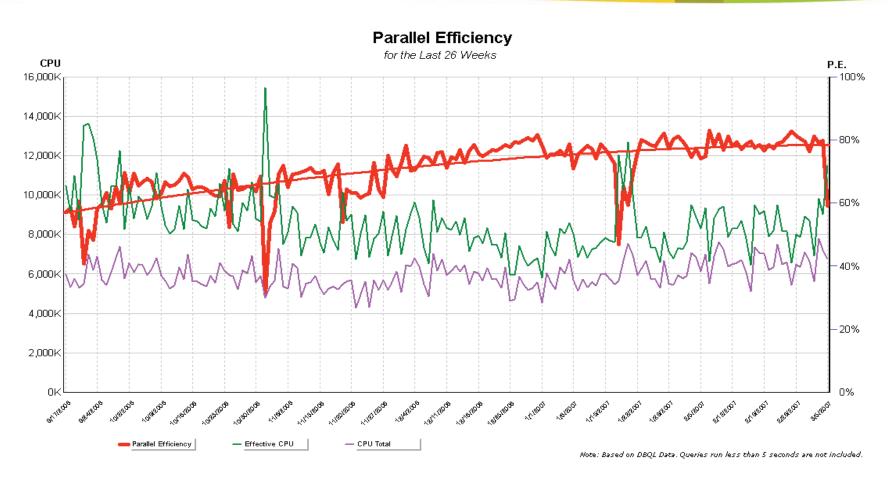
10,000 Server running at an average PE of 50%

Established through Analytics of Operations Data – Minute by minute utilization metrics of entire infrastructure

Raising PE from 50% to 80% equals Millions in OpEx savings



### **KPI Example: Technology Operations (cont)**



- Individual process rollup
- Grid level Parallel Efficiency at 99.9%



# **Proliferation of Analytics**

**Decentralized** Analytics

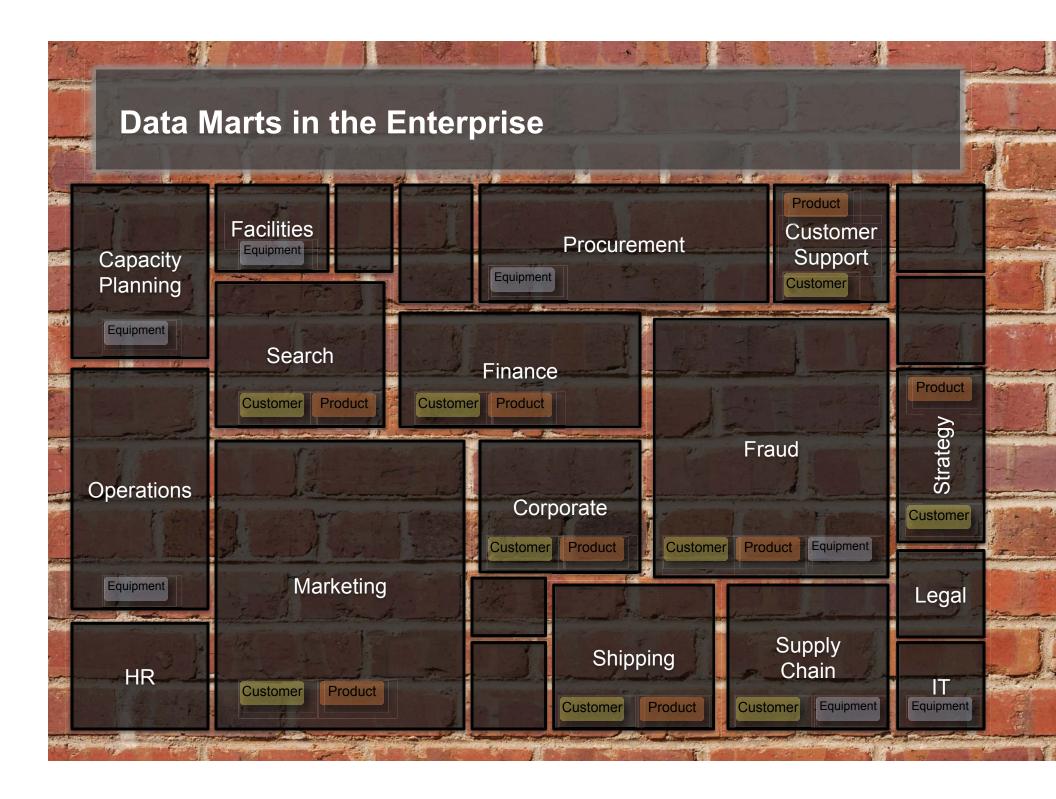
Shortened Time to Market Requirements

Adhoc Exploration

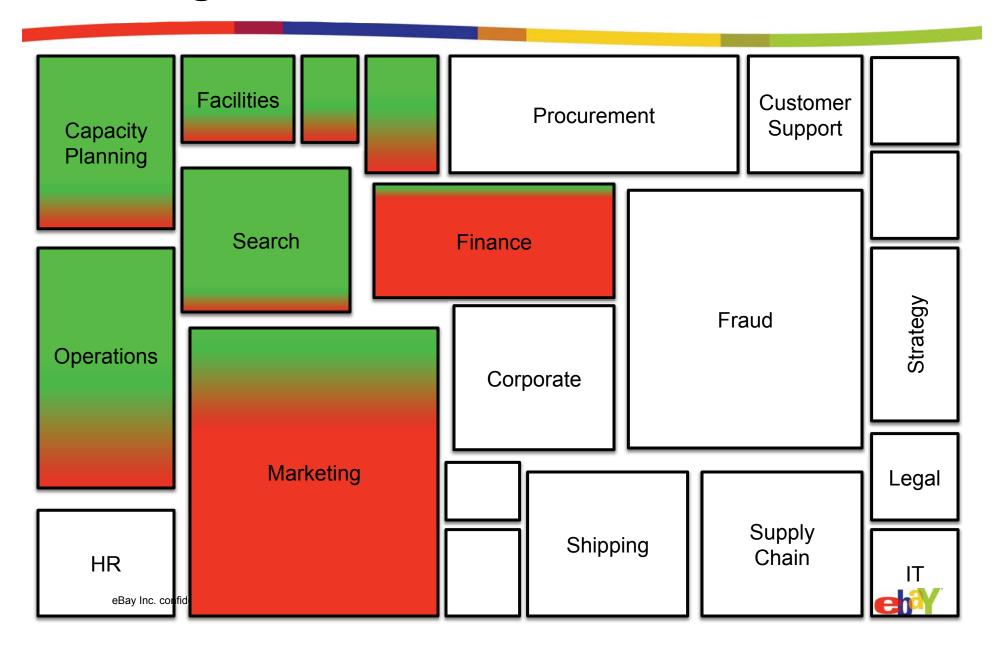
Departmental Data

Prototyping - Can't wait for EDW

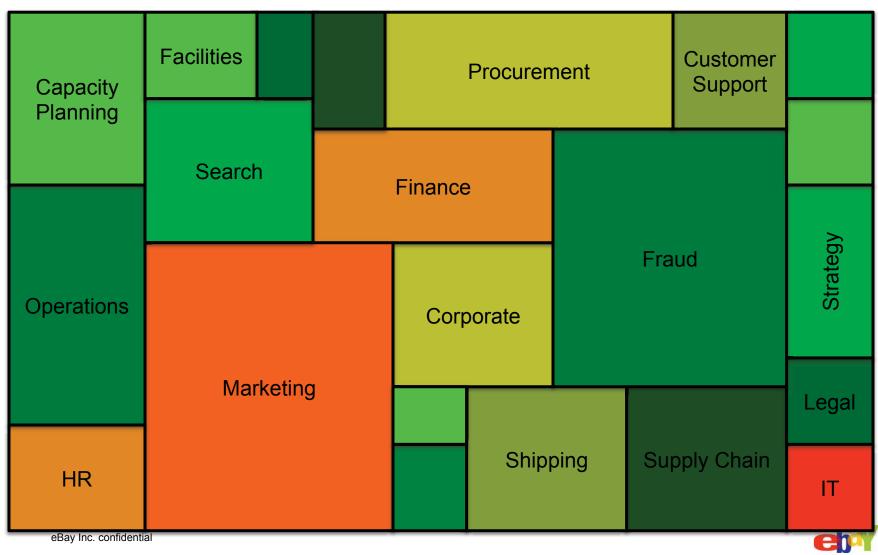
"We Need Data Marts!"



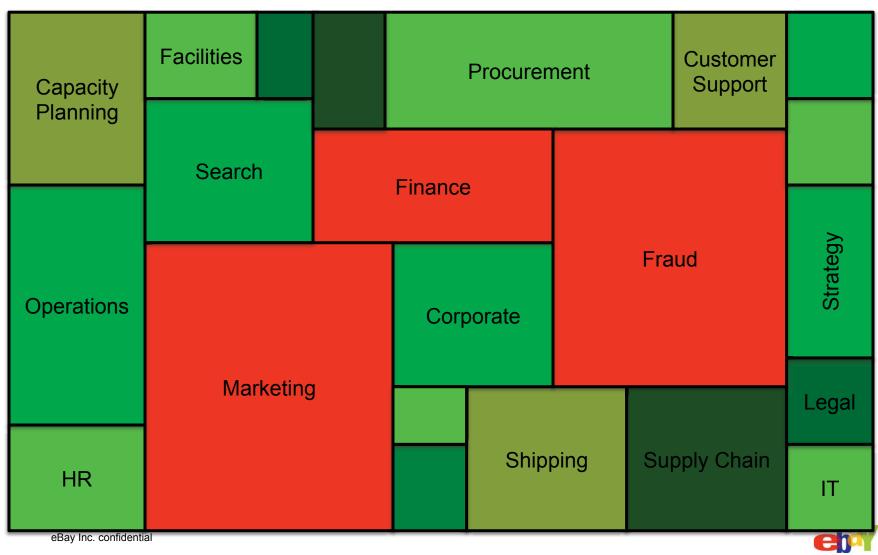
# **Storage Utilization**



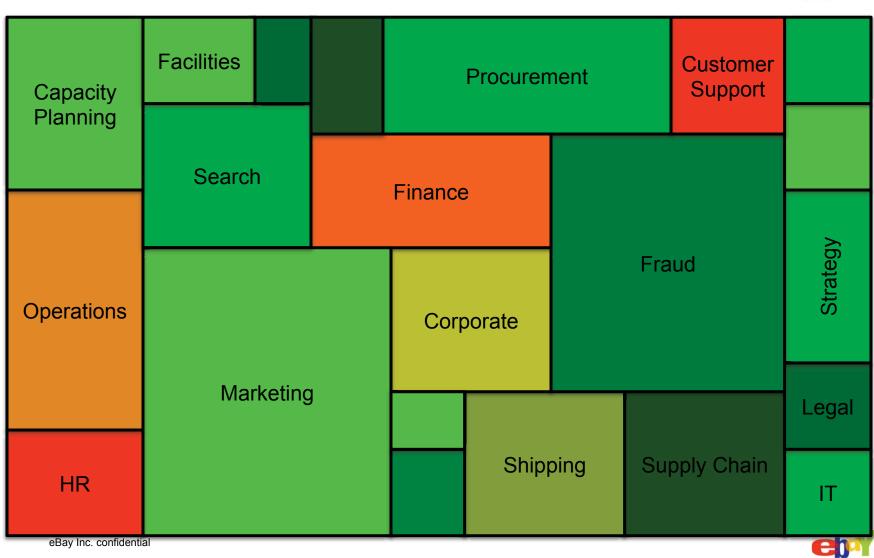




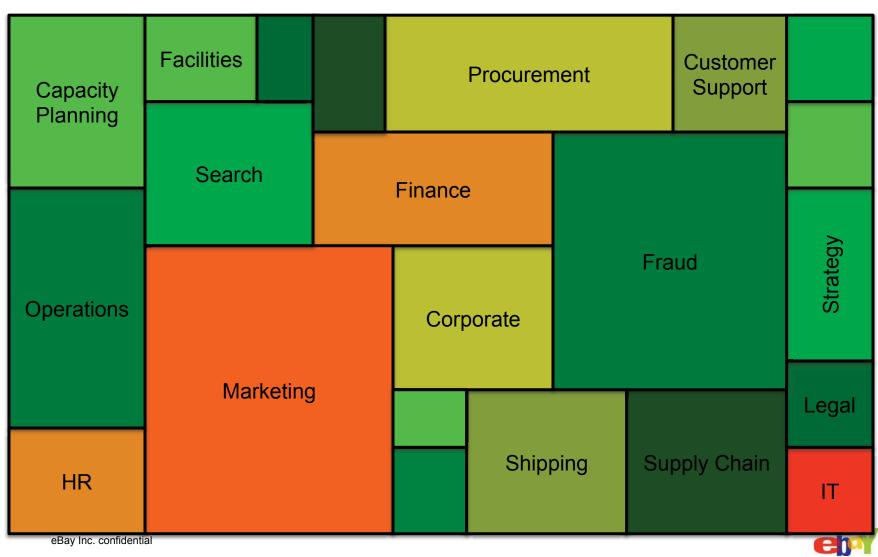




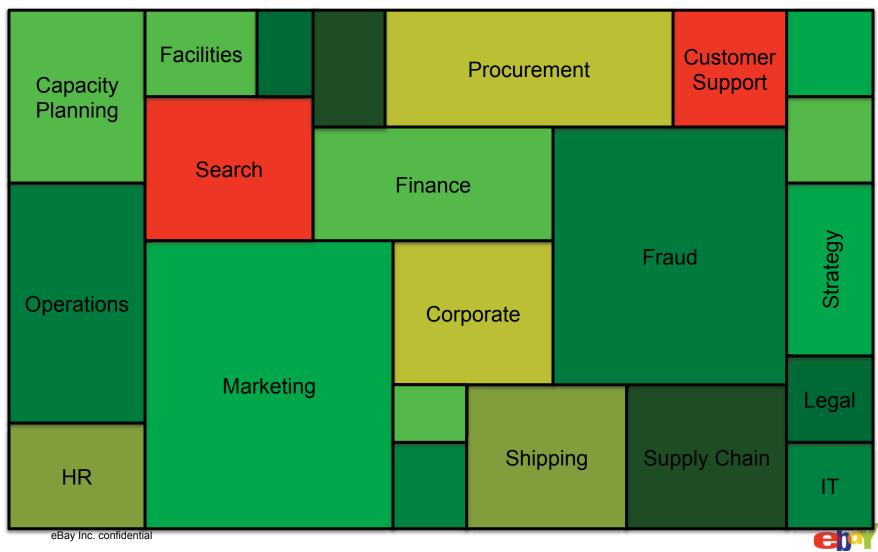




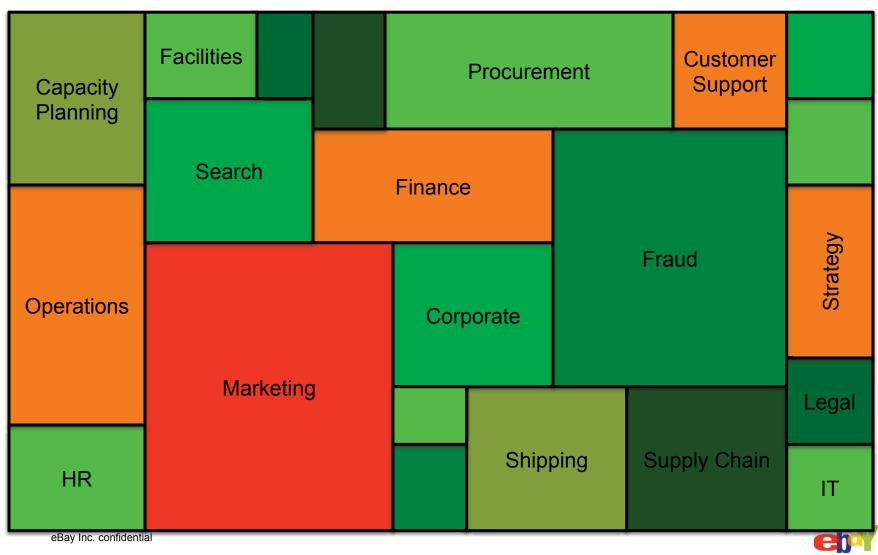




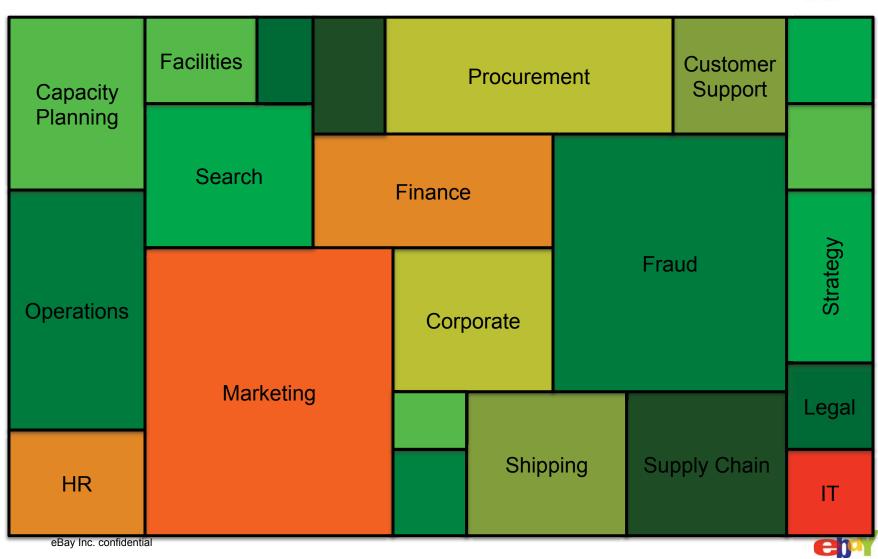




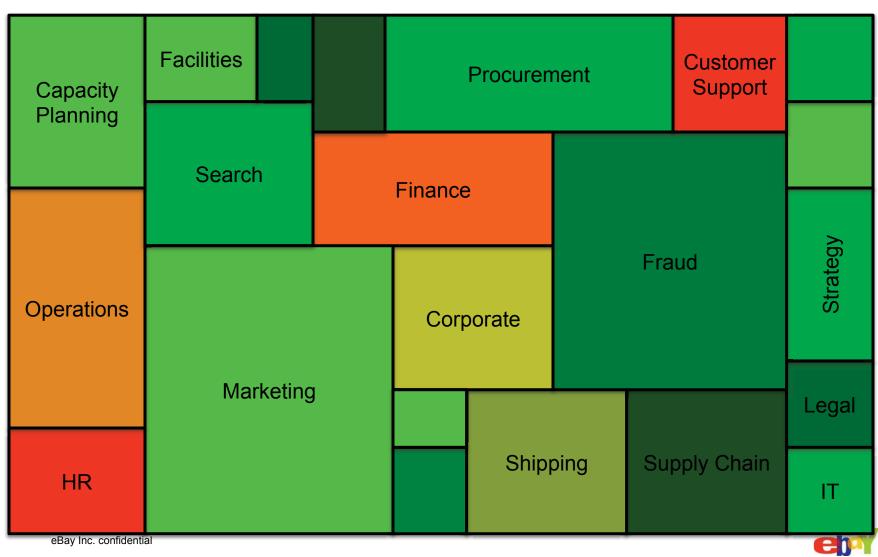




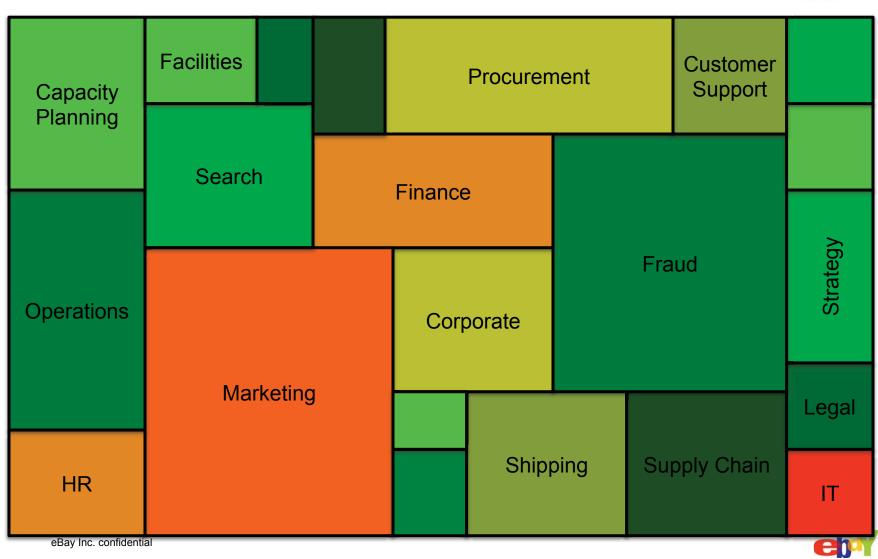












# **Data Mart Implications**

- Locked in
- Fragmented
- Redundant
- Slow Time to Market

10-20x (and more) Storage Waste

10-20% Overall Resource Utilization

FTEs to operate: 40+

#### **Data Mart Dilemma**

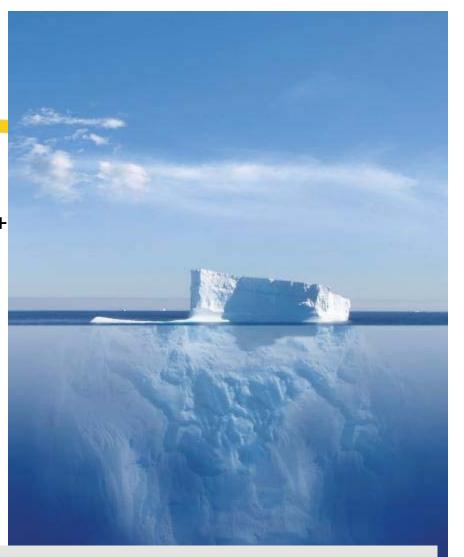
Total Cost of Ownership (TCO)

Fully loaded cost staggering \$500k-M++

Biggest drivers are

Maintaining **separate** databases
weekly/daily/hourly data transfers
Data **inconsistencies**Data **redundancy**Increased **complexity** 

Loss of lineage over time



A Data Mart cannot be 'cheap' enough to justify its existence

### Agile Analytics needs Analytics as a Service

## Massive scale Analytical Utility Computing

### Bring your data - Perform your Analytics

From Simple Web based data upload

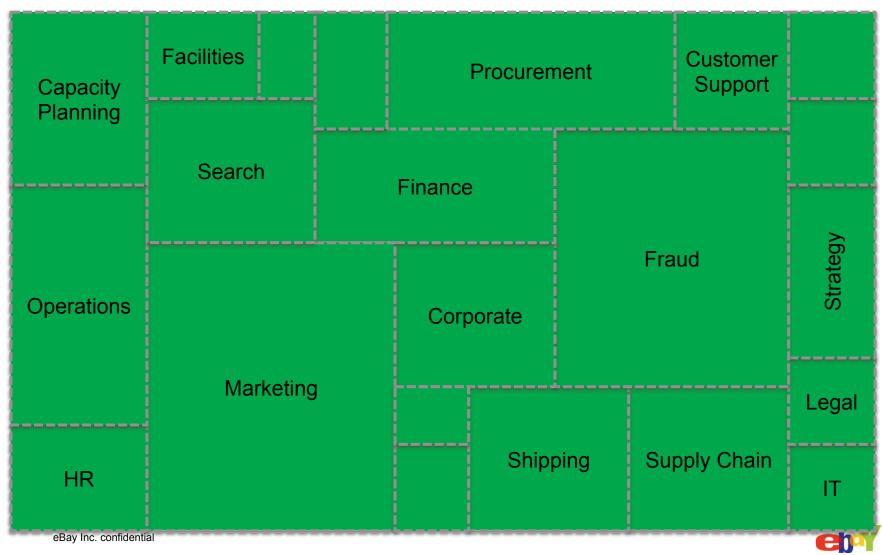
...to fully private Utility access

Combine custom data and code with ALL existing data

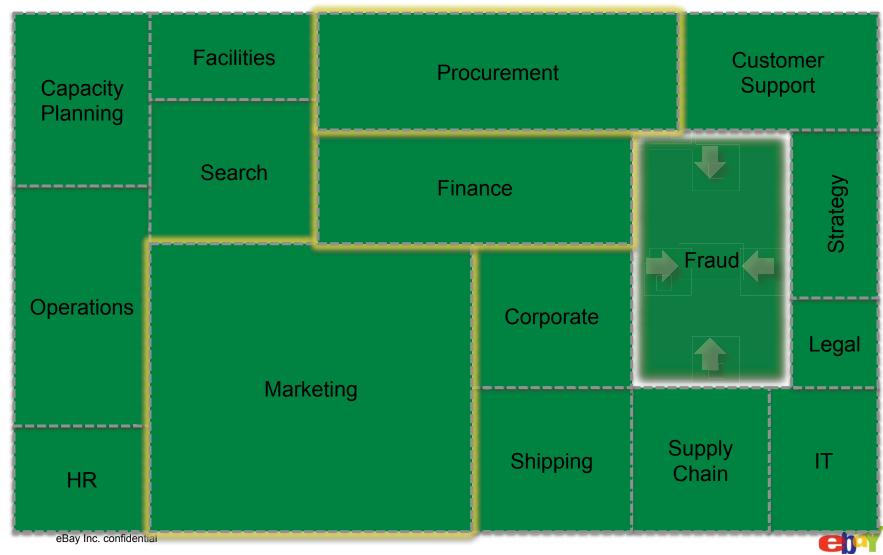


## Virtual Data Marts in the Enterprise **Facilities** Customer **Procurement** Support Capacity Planning Search Finance Fraud **Operations** Corporate Marketing Legal Supply Shipping Chain HR П





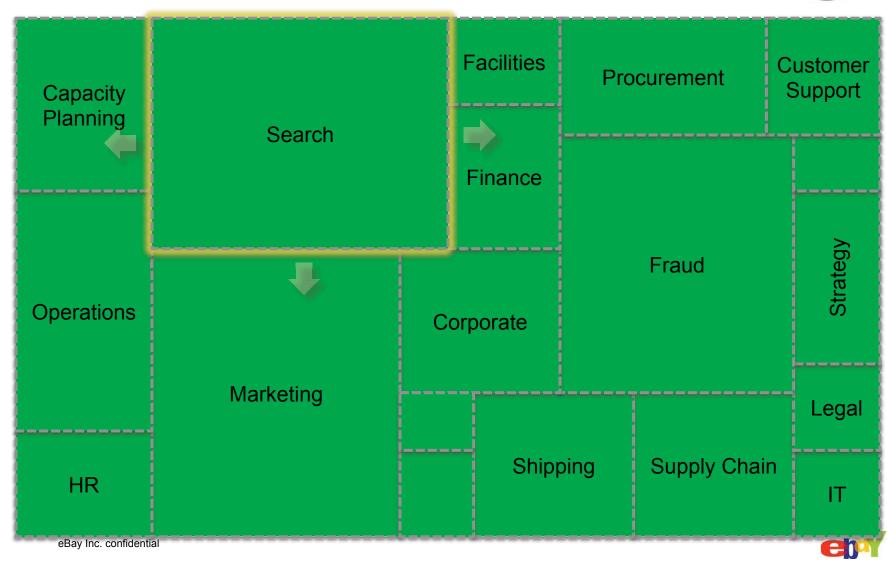




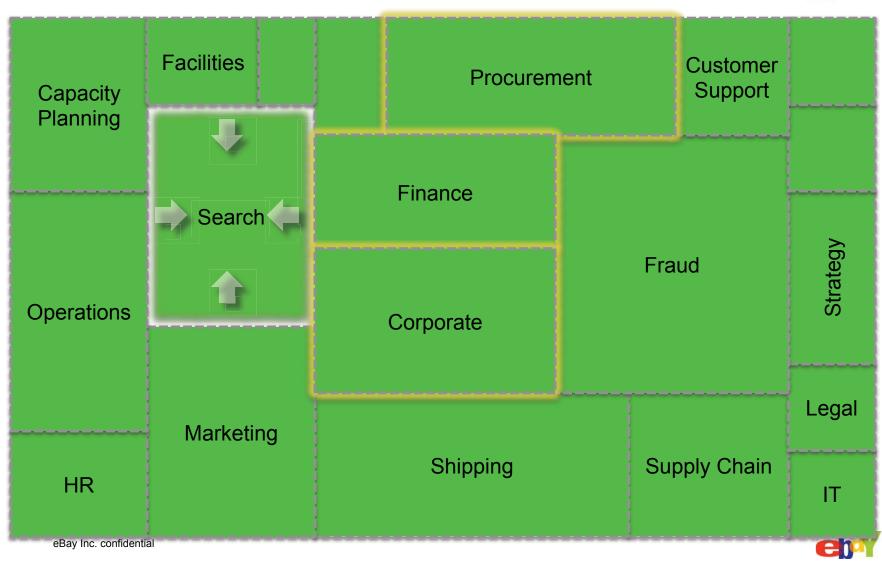




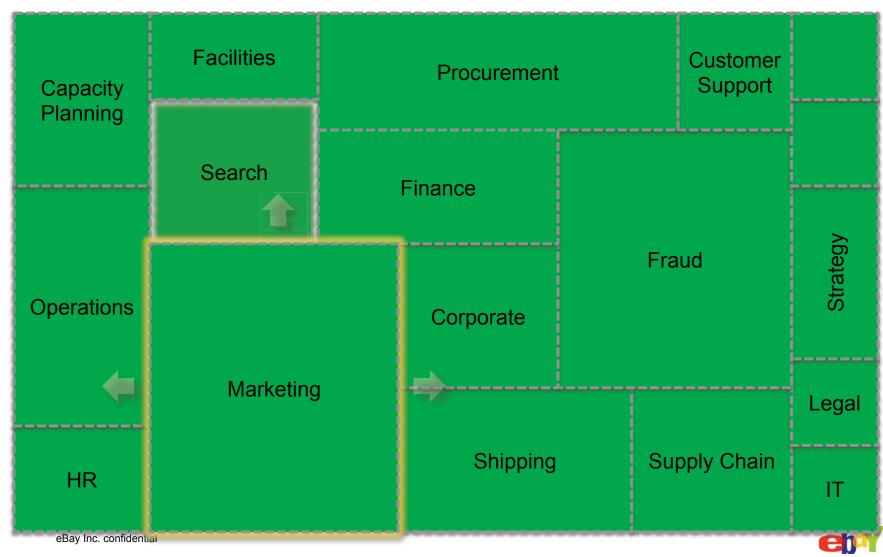




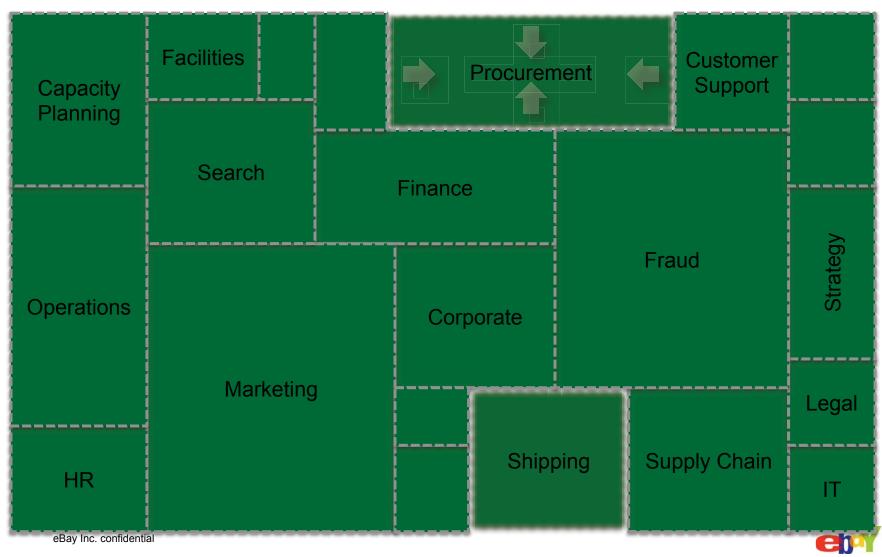




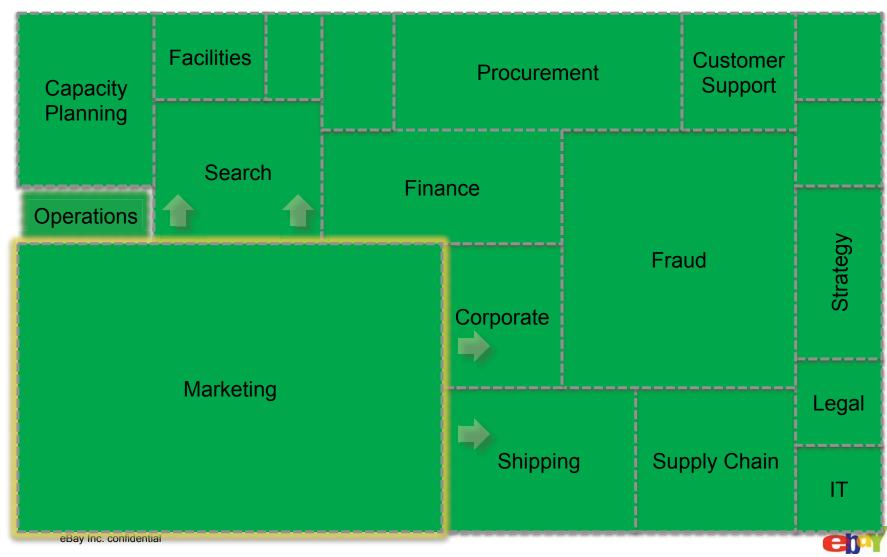






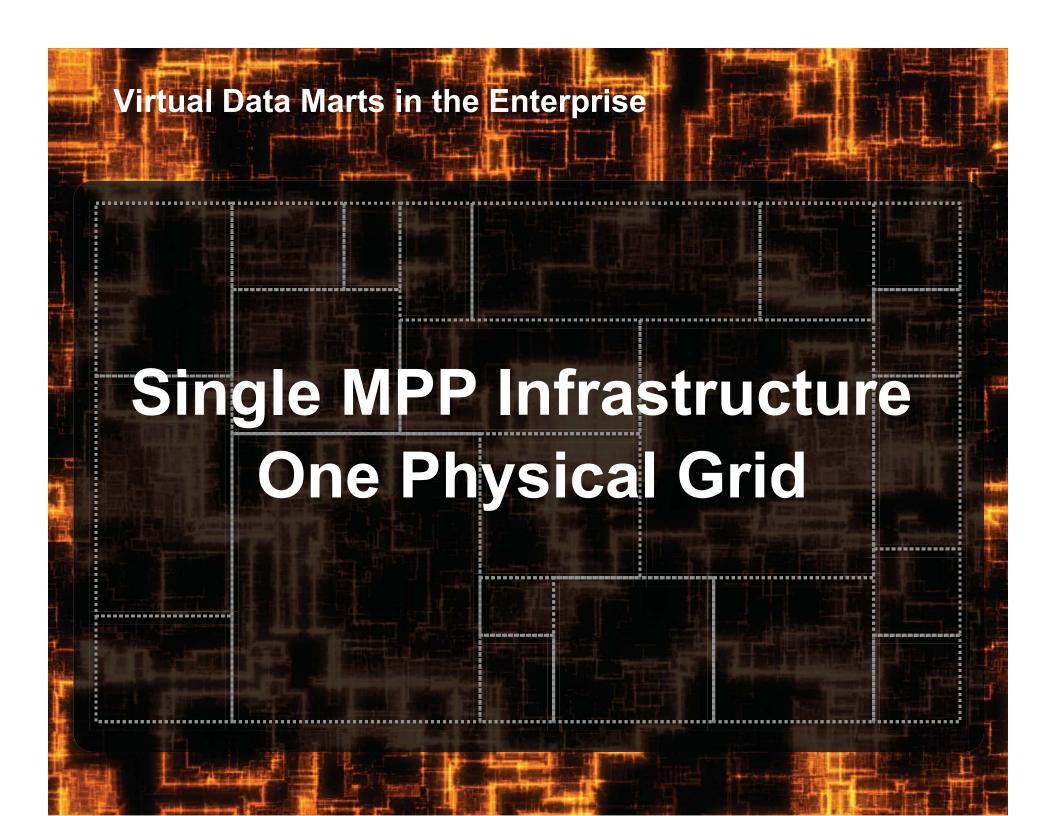












# **Virtualized Analytics**

Extremely Flexible and Nimble
Can adjust to workload changes in seconds

Share a **SINGLE** copy of

data

1/10<sup>th</sup> of the storage for the Enterprise

5-10 X Capacity per \$

invested

FTEs to operate: 2-4

Unbeatable

## Various Types:

Prototype/Sandbox

**Production Data Mart** 

Development

QA

Testing and Experimentation

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# Logical Definitions NOT physical instances



# **Analytics as a Service 2.0**

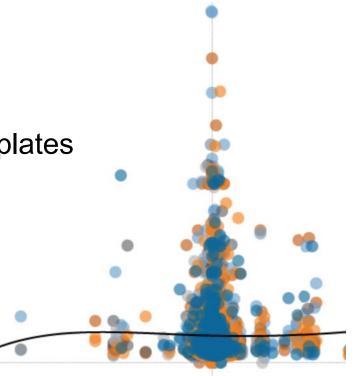
Virtual Data Mart Self Provisioning Your personal Data Mart in <u>5 min</u>

Templatized Data Marts

Pick from a variety of predefined templates

Click Stream
Financial
Site Analytics

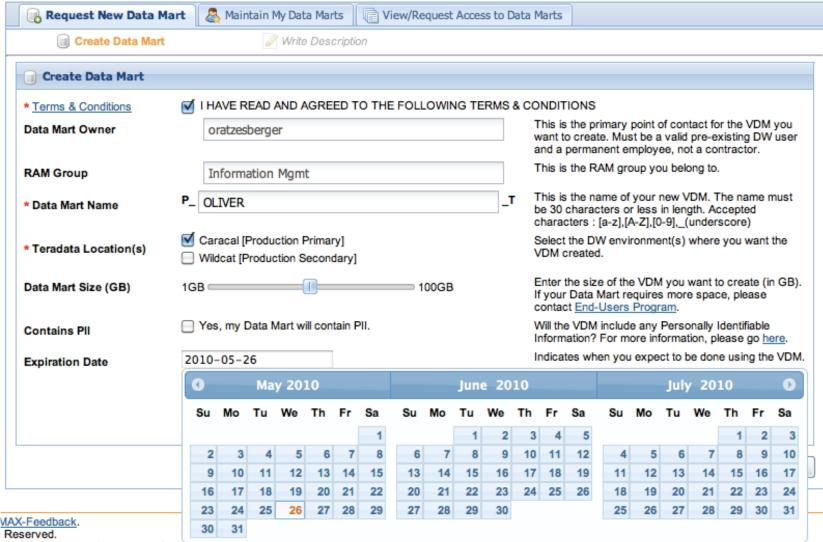
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## **Self Service Example**

#### Home > Tools > Virtual Data Mart Manager



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# **Key to success for AaaS**

# **Unlimited** Scalability

**Data Volume** 

**Concurrent Users** 

# Applications

# Queries

Complexity

# Large Scale MPP

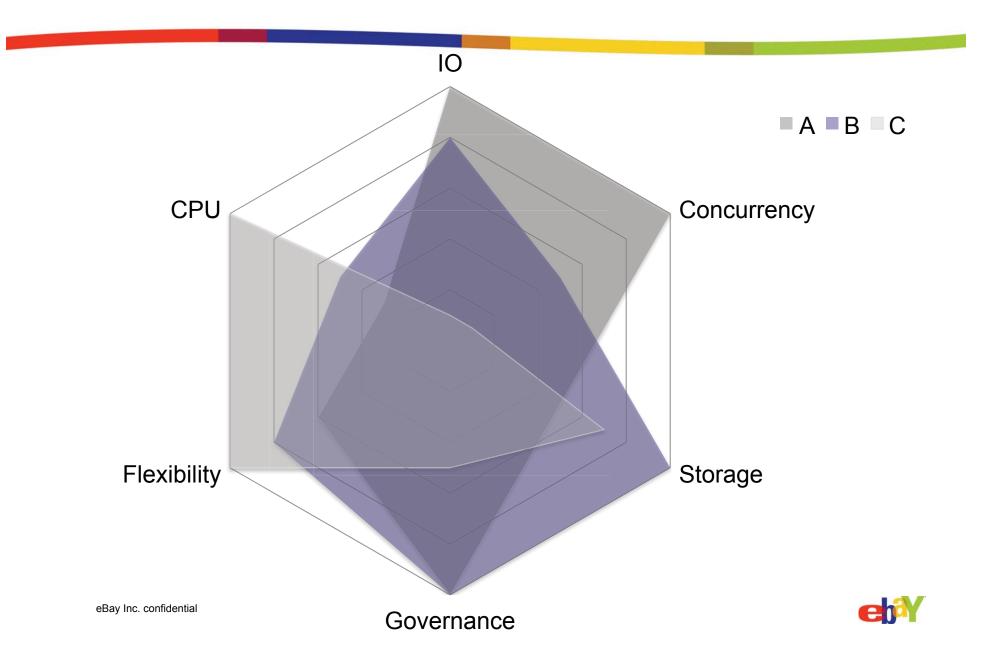
# Sophisticated Workload Management

Resource Partitions Workload Queuing

Application Level Virtualization Support



# **Technology Stack Decision is Multi Dimensional**



# **Analytics as a Service - Benefits**

Improved Time To Market - Days/Weeks vs Months

Enable the business to do agile prototyping

Enable the users to "Fail Fast" - Make it easy to try out new ideas

Eliminate stray Data Marts



# **Questions**



